



Securing Grant funding for Local Government



Helping local government achieve more

Delivering Successful Grant Services

Peak Services' experienced and dedicated grants team can work with you to deliver well-defined and developed grant applications and assist councils to manage the requirements of grant programs. Peak is fully owned by the Local Government Association of Queensland (LGAQ). All of our profits go towards boosting the LGAQ's work advising, supporting and representing local councils.

Grant writing relies on your ability to demonstrate the benefits of your project, demonstrating that it provides good value for money and that it will achieve the intended outcomes of the funding program.

In the last couple of years, Peak's team has assisted Queensland councils to prepare over **250 grant applications** and have secured on behalf of councils more than **\$120 million in funding**, including over **\$40 million for First Nation councils**.

Peak's successful Grant Management Program boasts a **71% success rate for applications submitted under the program**. Peak's non-Grant Management Program clients still deliver a very high success rate with over 52% of ad-hoc applications successful.

Our expertise and experience in grant writing, coupled with our knowledge of infrastructure and communities, allow us to prepare your submission independently, with only minimal supervision and review from Council.

Major grant funding opportunities exist and will continue across infrastructure and community development targeted at local government. As this is a competitive space, positioning oneself early to take advantage of the opportunities is vital.

The team at Peak has significant experience in assisting councils with successful grant applications. We have worked with councils across a range of State and Federal Government and private sector grant programs including:

- Aboriginal Benefits Account
- Active Communities
- Active Gameday Projects
- Art Rise
- Arts and Cultural Recovery Package
- Australian Cultural Diplomacy Grants Program
- Building Better Regions Fund
- Building Our Regions
- Celebrating Multi Cultural QLD Program
- Community Development Fund (Rio Tinto)
- Feral and Pest Management
- FNQ and NQ Monsoon Trough Grant Writing
- Gambling Community Benefit Fund
- Growing Tourism Infrastructure Fund
- Heavy Vehicle Safety and Productivity Program
- Homelands Housing, Municipal and Essential Services Grant
- Illegal Dumping Hotspot Grants Program
- Indigenous Rangers Program
- Indigenous Regional Arts Development Fund
- Indigenous Tourism Fund
- Information, Linkages and Capacity Building
- Local Government Grants and Subsidies Program
- NAIDOC Grant Funding

- National Aboriginal and Torres Strait Islander Flexible Aged Care Program
- Natural Disaster Resilience Program
- North Queensland Natural Disasters Mitigation Program
- NSW Cross Boarder Infrastructure Fund
- NWMP Building Sustainable Communities Grants
- Queensland Fishing Infrastructure Fund
- Queensland Climate Resilient Councils
- Queensland Destination Events Program
- Queensland Disaster Resilience Fund
- Queensland Recycling Modernisation Fund
- Queensland SES Support Grant
- Regional Aviation Access Program
- Regional Connectivity Program
- Regional Recycling Equipment Grant
- Remote Airstrip Upgrade Program
- RISE
- Safer Communities Fund
- Saluting Their Service Commemorative Fund
- SES Support Grants Program
- Strong and Resilient Communities
- Tailored Assistance Employment Grants (TAEG)

Our consultants have a diverse range of backgrounds and experience across a wide range of infrastructure and services projects including:

- Sewer and water network upgrades
- Airport upgrades
- Tourism events and infrastructure
- Community support programs and infrastructure
- Waste management infrastructure
- Saleyards and associated infrastructure
- Jetties and water infrastructure
- Renewable energy and smart city projects

Grant Program Management Office Clients

- Balonne Shire Council
- Barcoo Shire Council
- Burke Shire Council
- Carpentaria Shire Council
- Cherbourg Aboriginal Shire Council
- Doomadgee Aboriginal Shire Council
- Flinders Shire Council
- Gympie Regional Council
- Hope Vale Aboriginal Shire Council
- Kowanyama Aboriginal Shire Council
- Laynhapuy Homelands Aboriginal Corporation
- Mornington Shire Council
- Torres Strait Island Regional Council
- Wujal Wujal Aboriginal Shire Council

Grant Program Management

Peak has provided grant writing services to local government for many years. In response to the clear and present need, Peak has further developed its Grant Management Program Office to offer much needed support to our local government clients. From one-off Grant Writing works to a full Grant Program Management Service, we can tailor our solutions to help you achieve your goals, plus it secures you a great discounted rate.

Our service enables you (our client) to prepare better quality grants to counter an imbalance in grant funding distribution resulting from better resourced local governments who are more experienced at writing grant applications. This assists funds flow to communities most in need, including yours.

Peak's retainer-based service includes options that ensure that your Council's projects requiring funding are monitored in line with each new grant opening based on your current need, including grant sourcing and access to Peak's grant writing expertise.

Our tiers of support are flexible can be adjusted depending on how involved you need us to be. They have been designed to give you an indication of the nature of work we could perform on your behalf to maximise grant opportunities. The scope of what we deliver is completely flexible. For example, Councils who require additional support in application development and less in the reporting space can have that built into their agreement. Our priority is getting your Grants Program efficient and effective to maximise opportunities and deliver on your strategies and priorities. We can work with your team to fill skills gaps and build capacity across the service.

The Grants Officer will utilise the allotted time allocation per week to maximise service delivery and to ensure the monthly allocation of fixed hours is leveraged in the most appropriate way. This might include applying some time to grant application preparatory works, or other related works, on behalf of Council.

In consultation with you, we will identify inclusions in the scope of grant program management support you require. This may include, but not be limited to, the following:

Grant administration

- Develop and maintain an agreed priority project list.
- Assessment of grant eligibility requirements against priority project list.
- Grant sourcing and matching of projects to grants for Council review.
- Managing the timeline of grant funding rounds against council's project schedule.
- Council staff capacity building grant and funding support.

Grant application matching

- Recommendations on how to mature projects to get them investment ready.
- Review of grant applications and supporting documentation against current grant guidelines and published assessment criteria.
- Acting as the liaison between council and government e.g., funding agreements / fund eligibility.
- Help Council to maintain a milestone reporting and acquittal register.

Reporting

- Coordination of milestone and acquittal reporting activities.
- Identification of wider funding opportunities relevant to your community for Council to promote.
- Assistance post grant funding to help get the project off the ground.
- Development of communications materials to advocate priority projects. E.g. political briefing and key messages for elected members.

Peak offers three levels of service that can be tailored to meet your requirements:

Basic Level

4 hours /week

Grant administration

- Assessment of grant eligibility requirements against priority project list.
- Grant sourcing and matching of projects to grants for Council review.
- Managing the timeline of grant funding rounds against council's project schedule.
- Council staff capacity building grant and funding support.

Medium level

6 hours /week

← Everything in Basic Level + Grant application matching

- Develop and maintain an agreed priority project list.
- Recommendations on how to mature projects to get them investment ready.
- Review of grant applications and supporting documentation against current grant guidelines and published assessment criteria.
- Acting as the liaison between council and government e.g., funding agreements / fund eligibility.
- Identification of wider funding opportunities relevant to you community for Council to promote.

Full Service

10 hours /week

← Everything in Medium Level + Reporting

- Coordination of milestone and acquittal reporting activities.
- Assistance post grant funding to help get the project off the ground.
- Development of communications materials to advocate priority projects. E.g. political briefing and key messages for elected members.

Features of all services:

- ✓ Unused hours can be carried over to the following month (to a maximum of 2 months).
- ✓ Hours can be brought forward from future months to respond to peaks in demand.
- ✓ Access Peak's team of expert grant writers, economists, project planners and strategy developers on pre-agreed rates.
- ✓ Peak can provide any other ad hoc grant program management support as required to meet the grant administration, grant writing application, acquittal and management requirement of Council.

On Demand Grant Writing Support

Peak can assist Council with the development of grant applications when required on a grant-by-grant basis.

Peak's team of grant advisors have significant experience in assisting councils with the preparation of successful grant applications.

Peak will assess the maturity of the project for grant funding application purposes to determine the level of effort, including any assistance available from Council staff, necessary to prepare and submit the grant funding application. This includes, but is not limited to:

1. Project documentation maturity
2. Availability of a business case, project scoping and/or design documents
3. Project approvals
4. Cost benefit information and project costings
5. Social and/or economic data
6. Letter of support
7. Council meeting minutes or resolutions relating to the project
8. Other applicable project support information.

This service includes for capacity building of Council staff in the development of grant applications.

Ongoing Assistance

When you are successful with your grant application(s), Peak is able to mitigate any potential struggle in delivering the funded project / initiative. We can assist ensure funding is used effectively. Peak's team of professionals have a broad range of local government specific skills in community, planning, events and infrastructure giving you added and extended capacity and capability to manage, administer, procure and deliver funded initiatives.

Grant Writing Applications

Peak will review prior grant applications and supporting documentation against current grant guidelines and published assessment criteria to identify:

- The critical information and statistics to be included and referenced in the application; and
- Additional supporting documentation and reports required to strengthen the application such as project plans, programs, cost benefit assessments etc.

Council will have priority access to Peak's team of expert economists, project planners and strategy developers. Peak will provide guidance on maturing projects to be investment ready. Peak's team can work with Council staff to build Grant Writing capacity.

Acquittals

Further, Peak can:

- Provide reporting on grant funded activities and expenditure.
- Help Council maintain a grants register.

Peak will provide any other ad hoc grant program management support as required to meet the grant administration, grant writing application, acquittal and management requirement of Council.

On Demand Grant Writing Support Clients

- Balonne Shire Council
- Barcoo Shire Council
- Boulia Shire Council
- Burke Shire Council
- Carpentaria Shire Council
- Cassowary Shire Council
- Central Highlands Regional Council
- Cherbourg Aboriginal Shire Council
- Doomadgee Aboriginal Shire Council
- Flinders Shire Council
- Gladstone Regional Council
- Gympie Regional Council
- Hinchinbrook Shire Council
- Hope Vale Aboriginal Shire Council
- Kowanyama Aboriginal Shire Council
- Laynhapuy Homelands Aboriginal Corporation
- Maranoa Regional Council
- Mapoon Aboriginal Shire Council
- McKinlay Shire Council
- Mornington Shire Council
- Mount Isa City Council
- Palm Island Aboriginal Shire Council
- Quilpie Shire Council
- Richmond Shire Council
- Scenic Rim Regional Council
- Wujal Wujal Aboriginal Shire Council
- Yarrabah Aboriginal Shire Council

"The success we have had with grants since engaging with Peak Services is on the increase. Applications are completed and submitted in a timely manner and the team work well with our staff in preparing the applications and obtaining all the necessary supporting documents. Peak have taken the time to engage with Council to understand all the projects on our "wish list" so they may match funding against projects already under consideration and not just chasing grants for the sake of chasing the grant funds. A well planned and structured approach."

Mark Crawley – CEO Carpentaria Shire Council

Demonstrated Experience

Our team of grant writing experts will provide you with the level of support your council needs to get project funding and deliver successful outcomes for your community. In the last few years alone, Peak has assisted Queensland councils to prepare over 250 grant applications and have secured on behalf of councils well over \$120M in funding.

Mornington Shire Council – Grant Program Management & Grant Writing Support

Peak's partnership with Mornington Island Council has helped drive a strategic approach and secure over \$10 million in grant funding over the past few years. Successful projects funded include (but are not limited to) the \$5.3m multi-purpose cyclone shelter, radio network, fuel facility upgrade and NAIDOC week events.

Peak has recently been involved in establishing a sound platform of qualitative and quantitative evidence to demonstrate the issue and opportunities on the Island. This has helped formed a knowledge bank of grant writing and communications materials to complement priority projects and bolster the quality of funding applications.

Our team of economists and researchers have assisted to identify which projects are likely to deliver the greatest outcomes, as well as clearly articulate the economic and social benefits of the projects.

Peak's project planners continue to work closely with the Grants team to mature Mornington's priority projects. Their expert guidance has assisted mature projects to the investment ready stage resulting in more than 17 funding applications.

This forward thinking approach ensures projects can be developed in collaboration with stakeholders, plus be supported and adopted in to planning initiatives well ahead of the announcement of grant opportunities and submission deadlines. Once projects are funded Peak's team can continue to be involved to ensure delivery outcomes are achieved.

Peak's and Mornington Shire Council's formula builds on local capacity and our team of economists, project planners and grant writers to seamlessly turn visions and mission statements into bricks and mortar.

Central Highlands - Grant Writing Support

Central Highlands Regional Council kicking goals when it comes to grant funded projects Central Highlands recently completed projects with grants partially sourced by Peak Services.

A key part of tapping into funding through grants programs is having projects that are well defined, shovel ready and successfully delivered – this all supports future grant applications. An example of this is some of the recently completed projects in the Central Highlands (listed below). Not only were these projects delivered using grant funds, but a couple of them went on to win prestigious engineering project awards. The team at Peak are proud to have played a small part in these projects, helping council secure funding under BBR 2 and 3.

'The Department of State Development, Manufacturing, Infrastructure and Planning has specifically acknowledged that our input has resulted in higher quality applications which as a result are more successful.'



- Nogoia River Recreational track – Building Better Regions Fund 3 Infrastructure stream \$259,000. Highly commended Institute of Public Works Engineering Australasia 2020 Excellence Awards Projects under \$1 million.
- Emerald Saleyards expansion and upgrade – Building Better Regions Fund 3 Infrastructure stream \$1,110,965 and Building Our Regions R04 \$1,009,465.
- Emerald Airport General Aviation Upgrade – Building Better Regions Fund 2 Infrastructure stream \$1,416,217 and Building Our Regions R04 \$1,519,831 (part of the award winning runway upgrade).
- Emerald Airport Terminal Redevelopment – Building Our Regions R05 \$2,140,000.
- Emerald Airport Runway Upgrade – Building Our Regions R02 \$2,242,489. IPWEA 2020 Excellence Award Innovation & Australian Asphalt Pavement Association AAPA 2020 QLD State Industry Awards.

Balonne Shire Council – Grant Program Management & Grant Writing Support

For the past 12 months, Peak has helped Balonne Shire Council deliver on its grants and funding goals. Balonne Shire Council's grants program was already well established, with good systems and processes in place to ensure they maximised funding opportunities. However, when a key employee was going on leave, Peak was called upon to ensure the flow of priority projects could be matured and funded, and reporting requirements were kept on track.

Peak's Grants Team worked on varying areas for Balonne Shire Council including:

- Communicating current funding opportunities
- Assessing grant eligibility requirements against priority project lists
- Application writing for community events, agricultural initiatives, and community infrastructure
- Developing additional supporting documentation and reports required to strengthen the applications, such as project plans, programs, cost benefit analysis, strategy alignment and socio-economic data
- Assisting finalisation of funding agreements
- Monitoring and completing milestone reports and acquittals.

Peak has so far helped Balonne Shire Council secure funding for Flood Gauges & Cameras worth over half a million dollars, the Backpackers and Residents Festival and CCTV Cameras.

Ranger Station Development – Mapoon Aboriginal Shire Council

Peak assisted Council with their application for Building Our Regions Round 5 funding. The project to be funded is a business case for a new Ranger Station development in the Mapoon CBD, which will be a high use area and focal point for visitors.

The project will complement other tourism development including the proposed expansion of short stay accommodation complex and planned Cultural Centre in the main street. Council anticipates a significant increase in visitor numbers when it launches its first tourism marketing campaign at the Cape York Tourism Promotion in Cooktown 2020. Council will have a strong presence at this event which is specifically designed to market the very Far North to self-drive travellers.

The project will address the economic growth opportunity of sustaining and creating jobs by employing Councils construction and civil works teams during the construction phase.

Multicultural Indigenous Precinct – Hinchinbrook Shire Council

Peak assisted Council with their application for Building Our Regions Round 5 funding. The project to be funded is to develop a business case for Hinchinbrook Shire Multicultural Indigenous Precinct.

The scope is to include the development of an authentic multicultural and indigenous precinct in the town centre area of Ingham to enhance the shires credentials as a recreation, adventure and tourism mecca.

Although the final design is dependent on the site, the proposed planning outcome will include a built structure to provide the anchor point, it will include interpretive cultural displays and digital experiences as well as providing shelter and amenities.

It is an initiative that will advance and aligns with Council's vision to improve recreation and tourism in the region by promoting the shires natural wonders, culture and history.

The intention is for the cultural and aboriginal precinct to revitalise the centre of the Ingham township, increase visitor stopping and subsequently spend in the region along with promoting an area currently experiencing an economic slump and by increasing its visitor exposure incentivise development.



Barra Discovery Centre - Carpentaria Shire Council

Peak assisted Council with their application for Building Our Regions Round 5 funding. The project to be funded is for a business case for expansion of the existing Barra Discovery Centre at Karumba by redeveloping the old hatchery site to support future tours/experiences such as Catch-n-Release and Catch-n-Keep.

This redevelopment includes:

- Two large ponds for the catch and release (to alternate and rest fish stock if needed).
- Construction of two grow-out ponds for the barramundi fingerlings
- Reception area (structure already existing)
- Landscaping
- Car parking

Ranger Station Development - Mapoon Aboriginal Shire Council

Peak assisted Council with their application for Building Our Regions Round 5 funding. The project to be funded is a business case for a new Ranger Station development in the Mapoon CBD, which will be a high use area and focal point for visitors.

The project will complement other tourism development including the proposed expansion of short stay accommodation complex and planned Cultural Centre in the main street.

The project will address economic growth opportunity of sustaining and creating jobs by employing Council's construction and civil works teams during the construction phase.

Business Centre - Kowanyama Aboriginal Shire Council

Peak assisted Council with their application for Building Our Regions Round 5 funding. The project to be funded is to prepare a business case for a new Business Centre for Kowanyama Aboriginal Shire Council.

Once constructed the building will provide a workspace for Council Administration, Council Chambers, offices for use by external service providers and microbusinesses, and a Disaster Management Coordination Centre.

The Business Centre is a priority infrastructure for Kowanyama Aboriginal Shire and is critical to creating a modern business centre. It meets community needs identified in the Corporate Plan 2018-23: it supports council business; provides quality infrastructure; consolidates the town centre; gives greater access to services; improves governance and communications; improves the general appearance of township; fosters community participation and involvement.

Sewer Infrastructure – Gympie Regional Council

Gympie Regional Council has been successful in securing over \$3.5 million dollars in Local Government Grants Subsidy Program (LGGSP) funding for the Southside Residential New Sewer Infrastructure Project which will allow for the construction of sewerage reticulation mains in the established areas of Southside, Gympie - to provide existing properties with failing onsite treatment to connect to Council's sewer network.

We managed this application through the Grants Management Program, understanding the priority projects within the Local Government Area, and working with the executive as well as individual business units ensures the continuity of applications, and assists in the success of the projects.



24% Of BoR6 Funding Secured by Peak on Behalf of 10 Queensland Councils

38 Queensland councils received their share of \$60 million in funding from Round 6 Building our Regions (BoR) – Infrastructure Stream.

This funding program focuses on delivering enduring economic outcomes for regional communities, with infrastructure projects that create jobs that will improve local economic conditions and liveability.

Peak Services is proud to showcase a 100% success rate assisting 10 Queensland councils to secure \$15,778,648 across 20 separate EOIs and completed applications.

With more than 24% of the total funding pool going to the councils we worked with, we'd like to take this moment to share some of their projects with you.

Here are the full grant applications completed by the Peak Grants team on behalf of councils:

Carpentaria Shire Council <i>Water Reservoir Upgrade</i> \$1,992,917	Burke Shire Council <i>Smart Water Meter Project</i> \$842,875	Burke Shire Council <i>Gregory Water Treatment Plant Upgrade</i> \$1,211,310
Gympie Regional Council <i>Southside Residential Infill Sewer Project</i> \$1,322,922	Gympie Regional Council <i>Gympie Jones Hill Reservoir Upgrade</i> \$650,000	Kowanyama Aboriginal Shire Council <i>Essential Services Facility</i> \$650,000
Burke Shire Council <i>Burke Shire and Doomadgee Aboriginal Shire Water Security Strategy</i> \$485,000	Quilpie Shire Council <i>Quilpie Sewage Treatment Plant Replacement</i> \$299,965	Quilpie Shire Council <i>Toompine Town Bore Replacement</i> \$670,548
Barcoo Shire Council <i>Jundah Water Treatment Plant Replacement</i> \$248,041	Balonne Shire Council <i>Balonne Water Security and Cooling Plan</i> \$300,000	Carpentaria Shire Council <i>Glenore Weir Water Pipe Replacement</i> \$295,000
Mornington Shire Council <i>MSC WaterSecurity</i> \$40,000		

Carpentaria Shire Council	Water Reservoir Upgrade	\$1,992,917
This project aims to undertake works to upgrade the ground reservoirs at Normanton Water Treatment to increase capacity to ensure continuity of water supply for the residents of Carpentaria Shire.		
Carpentaria Shire Council	Glenore Weir Water Pipe Replacement	\$295,000
This project will undertake planning work to upgrade the existing water pipeline in Carpentaria Shire, running from the Glenore Weir to the Normanton Water Treatment Plant, some 23 kilometres in distance. This pipeline provides the raw water supply for the townships of Normanton and Karumba and is essential for ongoing water security.		
Burke Shire Council	Smart Water Meter Project	\$842,875
This project looked at upgrading the old mechanical water meters in Gregory and Burketown to new Smart Water Meters and an Intelligent Water Network. This enables the townships to improve their water supply security, by mitigating water loss and enhancing water demand management. Remote monitoring allows Council to respond faster to maintenance issues and reduce unnecessary travel time during the wet season. The benefits to Council and community are a more efficient service, employee safety, customer empowerment and ultimately greater revenue.		
Burke Shire Council	Burke Shire and Doomadgee Aboriginal Shire Water Security Strategy	\$485,000
This important project will allow the Burke Shire and Doomadgee Aboriginal Shire to develop a comprehensive water security strategy to ensure the sustainability of drinking water for both shires that share the same river catchments. The strategy will involve water source options analysis; address the effects of drought, floods and climate change; a demand		

management plan; water demand projections; water restrictions and emergency water supply trigger points; and an emergency water supply plan.

Burke Shire Council	Gregory Water Treatment Plant Upgrade	\$1,211,310
<p>This project focuses on upgrades to the Gregory Water Treatment Plant (GWTP). Ultimately the upgrades are aimed at improving the GWTP's ability to produce high quality drinking water, more efficiently and reliably. The outcome of undertaking this upgrade will be to provide a more resilient and automated water treatment plant that will provide greater reliability of the quality control for the drinking water in the very remote community of Gregory.</p>		
Gympie Regional Council	Southside Residential Infill Sewer Project (Stage 8)	\$1,322,922
<p>This project is Stage 8 of the Southside Residential Infill Sewer Project. The project will construct sewerage reticulation mains in the established areas of Southside, Gympie. The project will allow existing properties to connect to Council's sewer network. This project allows Council to mitigate health and environmental risks associated with the ageing onsite septic treatment systems currently utilised in this area. This project also allows Council to deliver on their future growth and development strategies.</p>		
Gympie Regional Council	Gympie Jones Hill Reservoir Upgrade	\$650,000
<p>This project will construct a new above ground water reservoir to replace the ageing Jones Hill Underground Water Reservoir, in Gympie Shire, which has reached end of life. The reservoir is critical to the production of potable water for the main Water Treatment Plant in Gympie. This project will also augment potable water storage for the Southside Sewerage Project, a program to construct and operate reticulated sewerage networks in the local area to allow connection for residents and to phase out the septic systems.</p>		
Kowanyama Aboriginal Shire Council	Kowanyama Essential Services Facility	\$650,000
<p>This project involves the construction of an integrated essential services facility to house all water and sewerage operations. The integrated facility would include the following key essential operational facilities and activities: A dedicated laboratory room; Chlorine storage; Storage of water and sewerage consumable pipework/fittings; and, Essential services vehicles and equipment security. This project will protect and better coordinate all Councils' essential water services equipment services and operations.</p>		
Quilpie Shire Council	Toompine Town Bore Replacement	\$670,548
<p>The project will replace the existing 1918 circa failing town bore with a new bore, cooling ponds and pumping infrastructure to provide greater service capacity for the region's water supply to meet the current and future needs of the region.</p>		
Quilpie Shire Council	Quilpie Sewage Treatment Plant Replacement	\$299,965
<p>Quilpie Shire Council was successful in their planning application to upgrade and construct a new Sewerage Treatment Plant. The existing plant has reached the end of its life and is failing; too much organic load is reaching the waterways, and this needed to be rectified. The new treatment plant will offer the Shire enhanced agricultural irrigation, odour reduction and future security in the system that will be capable of higher demand periods during peak tourist seasons.</p>		
Barcoo Shire Council	Jundah Water Treatment Plant Replacement	\$248,041
<p>This project involves developing a detailed Jundah Water Treatment Plant replacement plan. This project will develop detailed designs and costings for the most suitable options for a long-term water security solution for the Barcoo region, which covers an area of 61,974 square kilometres in far Western Queensland.</p>		
Balonne Shire Council	Balonne Water Security and Cooling Plan	\$300,000
<p>This project will engage a Consultant Hydrologist to develop a business case, conduct community consultation, develop detailed designs and costings for the most suitable options for a long-term water security solution for the Balonne Shire. This important planning project will result in a shovel ready best option project for future funding opportunities.</p>		
Mornington Shire Council	Water Security Study	\$40,000
<p>This project will plan a long term water security solution to improve liveability and amenity on Mornington Island and importantly solve the critical need to address water shortages on the Island. Specifically, this project will investigate raising the dam wall. This project will improve water security and provide economic benefits through retained employment, tourism and meet the needs of future planned developments in agriculture and tourism. As a very remote community, having water security and high-quality water supply is critical for maintaining community wellbeing, health and future growth.</p>		

Three Out of Three Regional Connectivity Program Projects Funded

Following the release of the Commonwealth Government's Regional Connectivity Program (RCP) in 2020, Peak's Grants Team was contacted by three remote councils who wanted their communities to have access to affordable, fast and reliable mobile and internet services that RCP funded projects could offer. But they were unsure how to go about sourcing a suitable telecommunications provider to access the funding and secure a project in their region.

Peak's team then took over the process – from advertising the opportunity on the RCP notice board, liaising with potential telecommunication providers, accessing their suitability and experience in remote areas, as well as matching the communities' needs to the services the telcos could offer. Peak's team then took its recommendations back to the councils to let them decide which potential applicant was the best fit for their individual needs.

The grants team then acted as a liaison between the individual councils and their preferred supplier to ensure the applications represented the issues and opportunities on the ground, including cost benefit analysis and articulating the social, safety and health benefits the projects could afford these communities.

On 16 April 2021, the Deputy Prime Minister, the Hon Michael McCormack MP, the Minister for Communications, Urban Infrastructure, Cities and the Arts, the Hon Paul Fletcher MP, and the Minister for Regional Health, Regional Communications and Local Government, the Hon Mark Coulton MP, announced that 81 communications infrastructure projects had been funded throughout Australia under the RCP.

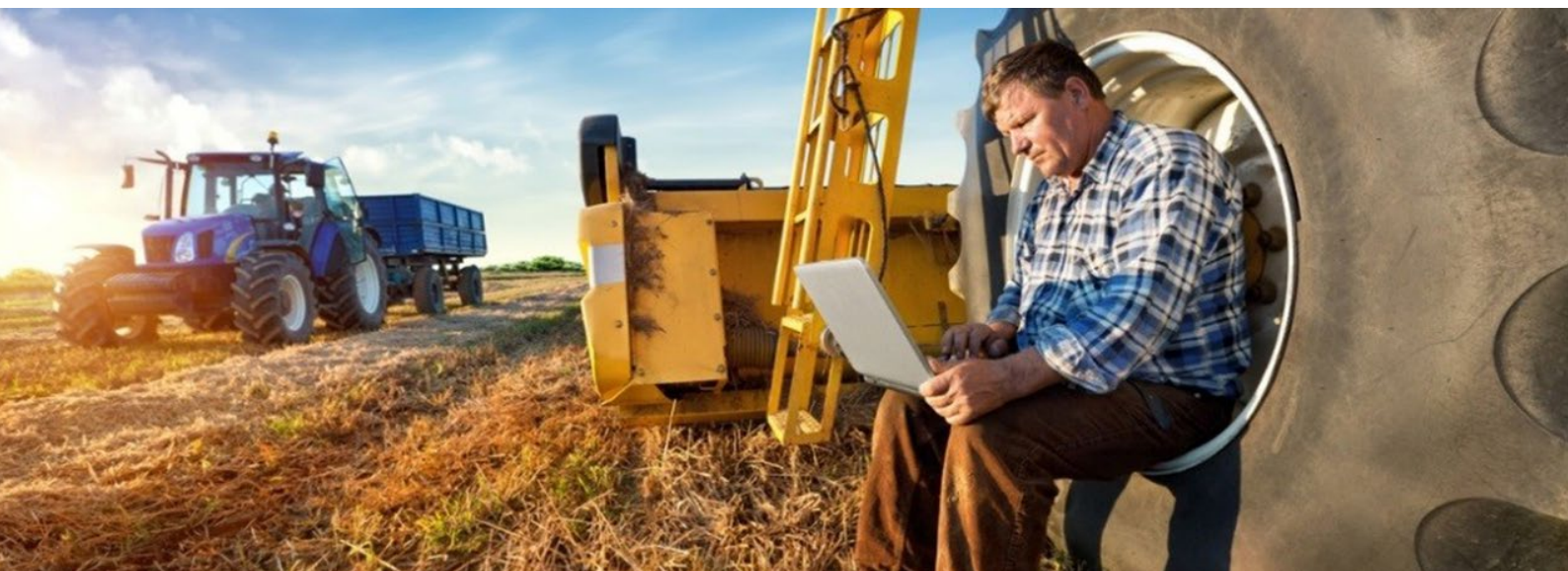
All three applications Peak was involved in were successfully funded. These projects will provide people in these communities to access essential online services, assisting them to utilise new business tools and connect with the digital economy.

The largest of the three successful projects is in Mornington Shire, where Telstra secured \$2,661,731 to deliver a project to upgrade the capacity of the existing Telstra 4GX mobile facility in the Indigenous community of Gununa on Mornington Island. The project will also upgrade the existing fibre network between Mount Isa and Point Parker, and deploy a new mobile site near Century Mine, to provide microwave backhaul capacity to Mornington Island. The upgrades will support the delivery of government services, as well as health and education resources. Improved connectivity will also support expanded business opportunities in cultural and fishing tourism.

Barcoo Shire Council secured \$101,873 to support Telstra's 4GX mobile base station east of Stonehenge. The new base station will address a coverage black spot on the Thomson Development Road and will increase coverage on the Stonehenge to Yaraka Road, improving traveller safety, emergency communications and freight monitoring.

Field Solutions Group was successful in gaining \$356,908 to deploy a fixed wireless network in the Cape York town of Napranum. The network will enable the efficient delivery of essential services, such as health, education, public safety and cultural heritage initiatives by the Napranum Aboriginal Shire Council.

Brian Jackson, Director Peak Consulting Services, says it's so important for councils to provide access to reliable internet services which are essential for community members performing basic, everyday tasks. *"It's projects like these that make a big difference to councils' ability to foster their communities. Reliable internet is essential in everyday life for simple tasks like banking and paying bills. Importantly, these communities can also access online learning, health services and stay in touch with loved ones. Recently, COVID has made us all more reliant on the internet at work and socially. Now, these communities can benefit from what most of us take for granted. This is a great example of Peak's breadth and depth of experience working with governments, communities and industry can deliver to advance our remote councils."*



Mount Isa City Council Successful in Highly Competitive BBRF

Mount Isa City Council was one of the 104 successful applicants across Australia who were offered funding under the highly competitive Building Better Regions Fund (BBRF), Community Investments stream for round 5. Peaks Grant Team managed the submission to secure Council over \$500,000 in funding to deliver an event that will celebrate the 100 year anniversary of the discovery of minerals in the City.

Successful applicants in the BBRF community stream secured an average amount of funding just over \$55,000, so this is a big win for this historic City.

Today, Mount Isa and North West Queensland is one of the most productive minerals provinces in the world, mining and processing lead, silver, copper and zinc and other minerals worth billions of dollars to the Australian economy. Mount Isa has grown from Australia's first 'company town' into one of the largest and most important industrial powerhouses in the nation, the region also produces some of the country's best beef. Residents are extremely proud of their mining history and significant economic contributions. This project celebrates Mount Isa's strong sense of identity and community.

The 100 Year Celebrations will build on local strengths, such as the world class Rodeo, the natural landscape, fossil trails, natural parks and cultural heritage, to provide real economic and social outcomes for Mount Isa and the wider region through vibrant outback events. Mount Isa's world famous Rodeo in 2019 attracted 40,000 attendees, raised \$6M in funds for charity and generated \$12.24 million in tourist spending.

While Council is not giving too much away they are promising their celebrations will feature big name talents as well as provide past residents with an opportunity to reconnect.

In a media statement released from Council, Mount Isa 100 Years Advisory Committee Chair, Councillor Peta MacRae said the funding would be used to build on Mount Isa's flagship events in 2023, the city's centennial year.

"We have a range of fantastic events and activities planned for the whole of 2023 to showcase the rich history of Mount Isa and celebrate what makes the city and its community great, as befitting its centenary year," Cr MacRae said.

"We anticipate the 100-year reunion dinner will be a gala-style event that will attract people who once lived in the city back to Mount Isa.

"The Founders' Day Underground Experience at Outback at Isa aims to tell stories from Traditional Owners about the country and people before Mount Isa was established and feature long-term residents' stories of 'back in the day'.

"We see the Mount Isa 100 Years Celebrations as not just promoting Mount Isa and the region as a tourism destination and great place to live to people across Australia, but also celebrating Indigenous culture, and increasing community pride and social inclusion," said Cr MacRae.

The 100 Years Celebrations aims to bring many visitors to Mount Isa as part of the community and economic recovery planning. North West Queensland has been hit particularly hard in recent times. The North West Queensland Monsoon Trough Flooding in 2019 impacted critical transport infrastructure and regional productivity. Major events were not held in 2020 due to the Coronavirus restrictions.

The event will offer the opportunity for Mount Isa's diverse multicultural population to leverage the event by showcasing and selling its products. As a result, this project will benefit residents, local businesses and the wider region and tourism corridors such as the Overlanders Way.

As the Grants Program Officer Leader, Zoe Dark, I led the submission and have a very strong connection to Mount Isa, having called it home for 10 years and was extremely pleased for Council success.

It's great news for Mount Isa. The hardworking, patriotic locals have a proud history of coming together and supporting each other in hard times.

Our team did a fantastic job capturing the project's narrative and qualifying and quantifying the social and economic benefits.

A portion of Mount Isa's population are transient, many residents are far from family and friends, events such as the 100 Years Celebrations are critical to enable community connections and social inclusion. I can't wait to return to the City in 2023.



Celebrating working with Laynhapuy Homelands Aboriginal Corporation

Finding support and project wins in East Arnhem Land



The homelands movement is a proud and historic initiative of Yolngu (local people), inspired by clan elders, who sought to determine their own future, conduct affairs according to Yolngu 'lore', and live and raise their families on their traditional Land.

In April 1972, following decades in various missions, Yolngu senior elders and their extended family began to move away from the Yirrkala Mission and the expanding mining town and back to their clan land around Arnhem Land. Their vision being to develop sustainable, self-sufficient homelands.

With the help of Ngapaki (non-Indigenous people) from the Mission, Yolngu build their homes using trees from their land and cleared land for airstrips.

Laynhapuy Homelands Aboriginal Corporation (LHAC or 'Laynha') was established in 1985 and enjoys a proud history of supporting Yolngu to live on their traditional clan land. With some 30 homeland communities, Laynha provides health, community, homeland, housing and infrastructure services to a population of approximately 1100 Yolngu residents and approximately 300 regular visitors. This support extends to Yirrkala Rangers Land and Sea Management in East Arnhem Land - 33,310 square kilometres in the far north-east corner of the Northern Territory.

Like most First Nations communities, it is very difficult to develop sustainable own source revenue to meet the most basic of human needs and as a result there is a heavy reliance on the various funding streams to deliver the much needed community services to support housing, health, and critical infrastructure.

Peak Services Grants Program Office has been working with LHAC to strengthen their funding applications and manage their grants program. This partnership has already proven incredibly successful, with funding secured for 13 projects, a combined value of over \$15 million dollars, and a further 11 applications pending decision. These funds help Laynha deliver essential services to these remote homeland communities.

Two successful applications under the National Indigenous Australians Agencies', Aboriginals Benefit Account Open Grant

Opportunity were recently secured for the installation and commissioning of a Hybrid Solar power system. The projects involve the design, supply, installation, and commission of a Hybrid Solar power system in both Gangan and Banyala and aim to provide the community with a robust and resilient power supply to improve access to essential services, health, hygiene, and well-being.

Power is currently provided by noisy, expensive diesel generators, and supply is unreliable, particularly during the wet season when access to fuel trucks is limited. This Hybrid Solar power system will contribute long-term financial savings to the community, provide cleaner, more reliable power for residents and services, and provide employment opportunities for the community as a local team will be trained to maintain the new equipment.

Another great result stemming from the Laynha-Peak partnership was the recent announcement that 9 out of 9 applications submitted to the Homelands Housing, Municipal and Essential Services Grant Capital Funding program were successful.

The projects submitted for funding involved over 50 bodies of work across Laynha's some 30 homeland communities. With lots of moving parts, Peak's Grants team worked closely with Laynha to break down the works and package them into 9 applications to increase value for money and capacity to deliver - contributing to Laynha's chance of success.

Projects will contribute to improved health and environmental outcomes across some 30 homeland communities. These projects range from:

- Building fit-for-purpose waste management systems to ensure efficient and environmental disposal of waste
- Sewerage upgrades to provide effluent designated areas
- Installation of toilets and showers - over half the houses do not have access to their own flush toilet and need to use a pit toilet
- Replacement of end-of-life bore pumps with energy-efficient solar power pumps
- Installation of solar power hot water systems
- Roof replacements, and
- Upgrading existing power mains at airstrips.



"The team at Peak are so committed to supporting our funding applications and overall program, in that it feels like we are one organisation. Prior to Laynha working with Peak, we were somewhat disjointed and struggling to keep up with funding requirements, let alone position the organisation for the best chance of securing funding through the multitude of funding streams. By changing our approach and working in collaboration with Peak we are able to do so much more for our communities. We have been able to tap into such a broad range of experience and skillset and as a result this improves our own capability and capacity to deliver important projects and improve liveability for our people."

Jeff Cook - Manager Laynhapuy Health - Laynhapuy Homelands Aboriginal Corporation

Our Grants Team

Brian Jackson, Director Consulting Services

Brian brings 20 years of experience working within the public and private sectors, in project management and advisory services. Brian's expertise encompasses all major asset classes including roads, water, waste, property and development, business operations and technology projects. Brian is recognised as an astute manager with a proven capacity to enhance project delivery and a focus on client requirements through all phases of the project life cycle. He brings an aptitude for strategic commercial partnerships and strong stakeholder relations, together with a robust technical background. Brian's specialisation includes project management, operational reviews, procurement, project strategy and asset management.



Zoe Dark – Grants Program Office Leader

Zoe brings over 15 years' experience providing tailored regional development services to government, community groups, peak bodies and the private sector, with a demonstrated capacity to deliver start-to-finish funding projects. She has demonstrated experience managing corporate sponsorship, community and government grant programs and a proven ability to engage and provide strategic advice to internal and external stakeholders, and senior management from government, industry and community. Zoe's background includes owning a small business, an Internet Café & Newsagent, General Manager of Mount Isa Chamber of Commerce, Small Business Field Officer/ Advisor for the North Queensland Area Consultative Committee and Strategic Partnership Broker for Chamber Of Commerce Industry Queensland.



Leanne Tui'puluotu - Senior Grants Advisor

Leanne is a dedicated professional community services manager with some 30 years of proven experience in leading and managing the provision of high-quality services to address the needs of communities, where cultural diversity is celebrated. Leanne has extensive experience in securing external funding and successfully delivering a range of evidence-based service delivery programs and projects in response to identified needs, community engagement, community capacity building and business improvement strategies. Leanne's speciality areas are in community, corporate and events based initiatives.



Dr Char-lee McLennan - Specialist Economic Advisor

Dr Char-lee McLennan holds a PhD in Tourism Economics as well as a Bachelor of Hotel Management/Bachelor of Business (Hons I) majoring in Financial Economics and Event Management. Char-lee is a highly knowledgeable consultant who has considerable expertise in grant writing, tourism strategy and planning, economic impact analyses, econometric modelling, data mining, survey design, stakeholder consultation, project management and training. Char-lee provides support to Councils, including grant writing, tourism and economic development, innovation and entrepreneurship, emerging industries and cost benefit analysis.



Matthew Kelly - Specialist Economic Advisor

Matthew has led significant infrastructure and project assessments and has a decade of experience across all areas of economic and financial analysis. His key areas of expertise include economic and social impact assessment, cost benefit and triple bottom line analysis, financial appraisal and cost recovery pricing. In addition to his experience in economic and financial analysis, Matthew has a strong background in stakeholder consultation, economic development planning, and management of multi-disciplinary project teams. Matthew has delivered numerous surveys, workshops/forums, business and strategic plans for public, private, and not for profit clients.



Erica Choate – Senior Grants Advisor

Erica joined Peak in 2022 having recently completing study in Sustainability Strategies & Circular Economy Practices and prior to this Business Sustainability Management at Cambridge Judge Business School. Erica brings expertise and global experience coupled with a highly honed set of skills in stakeholder management, team leadership, culture, content creation, copy writing and journalism. Erica has accumulated more than 15 years' experience in varied roles and holds a BSc. in Environmental Science. Her diversity enables her to identify opportunity and value-added outcomes. Erica's time as a business owner has helped her develop strong capabilities in the delivery of project/events within set parameters and skill in maintaining client satisfaction.



Donna Foster – Senior Grants Advisor

Donna is an experienced professional with a depth of experience in business and government writing, gained through over 15 years working in senior levels of government. Donna has achieved quantifiable success in securing grants and managing funding across a diverse range of sectors. Donna has held senior level roles in the tourism, economic development, investment, and international trade environments. Donna stays informed and connected through forums and conferences and maintaining memberships that provide current information on trends and industry developments. Donna works collaboratively with open communication and a commitment to ethics and strong governance principles. Donna holds an MBA, is a member of Economic Development Australia and former deputy Chair of Australian Regional Tourism.



Tamara Hallett – Intermediate Advisor

Tamara is a specialist writer for grants, tenders, projects and funding submissions. She is passionate about translating vision for projects into documents that can support organisations of all types and sizes and at every stage of the project process.

With 10 years' experience in not-for-profit organisations, Tamara distils and transforms large amounts of information into concise, clear and specific content, ensuring core information is communicated within tight and often confusing submission and format criteria. Tamara has strong research, investigative, reasoning and writing skills and is a confident interpersonal communicator, problem solver and partnership builder.



Stephanie Price - Intermediate Advisor

Stephanie has over 8 years local government experience as a skilled and professional project officer, producing project documentation, proposals and applications to support community and local government projects. Stephanie excels in the production of project plans, technical writing, budget management and prioritisation of large workloads with multiple deadlines. Stephanie has excellent research, proof reading and communication skills, striving from working to deliver a solution, with an outcome-based approach.

