Performance Management and Employment Relations



Designed for front line supervisors and middle managers to upskill and inform on performance management, complaint handling, laws governing employment relations and the risks of getting it wrong.

About The Session

This course assumes little to no knowledge of Employment Relations laws but does assume sound knowledge of council specific Policies and Procedures relating to Performance Management, Bullying and Harassment and Discipline / Complaint Processes. The content of the Workshop can be adapted to provide this Policy/Procedure content training.

Course Topics

Part 1 Overview of Laws

- Workplace Conduct Categories
- Unfair Dismissal
- General Protections
- Procedural Fairness/Natural Justice
- Discipline Processes

Part 2 Supervisor/Manager Role Expectations

- Who is responsible for what?
- Legislative responsibilities

Part 3 Performance Management

- Performance Management Process
- Tracking performance
- Importance of recording
- Performance appraisals

Part 4 Absence Management

- Absence Management Process
- Interaction with General Protections/Discrimination

Part 5 Actioning a Complaint

- Receiving a complaint
- Documentation and Evidence
- Initial Assessment
- Confidentiality
- Role of Union and Support Person

Part 6 Risk of Getting it Wrong

Case Law Examples

Part 7 Conclusion and Questions

Learning Outcomes

- Understanding of the laws that govern employment relations in local government, including unfair dismissal, general protections, discrimination and the importance of and what constitutes procedural fairness, etc.
- Expectations/responsibilities of Supervisors and Managers in addressing workplace matters, and vicarious and personal liability.
- How to lawfully undertake performance and absence management.
- Importance of actioning employee complaints and grievances, and key tips.
- Role of a support person.
- Risks of getting it wrong explored through case studies and remedies awarded.

Workshop Details

Online or In-person Delivery:

Time: ½ - 1 days Class Size: 5-20 pax Cost: Contact us

